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U.S. Mission Nairobi

“3D” in Nairobi

An overview of diplomacy, development, and
defense at the U.S. Mission, Nairobi, Kenya
April 2011



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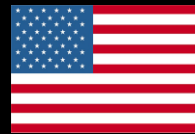
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The Concept of 3D

- 3D is a concept of synergy of activities undertaken collectively by elements of diplomacy (DOS), development (USAID, Peace Corps, FCS, FAS, DOH, CDC) and defense (DOD, DHS, DOJ, MRU).
- Currently, there are 12 different agencies and 40+ sub-agencies of the U.S. Federal Government operating jointly at Embassy Nairobi.
- 3D takes a “Whole of Mission” approach to engagement with our Kenyan and multilateral partners: Creates a force multiplying effect



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Defense



CJTF-HOA is DOD's member of the team. Two main concerns for DOD are *security and stability*. Security and stability reduce the specter of conflict, war and terrorism.

- Civil military operations
- Military training
- Foreign military sales

CJTF-HOA's Mission:

CJTF-HOA conducts operations in the CJOA to build partner nation capacity in order to promote regional stability, prevent conflict, and protect U.S. and Coalition interests in the region.

Successful U. S. Foreign Policy

Diplomacy



The State Department operates U. S. Embassies and Consulates. Two main Embassy focus areas are *formulating U.S. foreign policy and strengthening ties between the U.S. and the host country*.

- Governmental relations
- Public diplomacy
- Opening markets for trade

CJTF-HOA's Area of Interest:

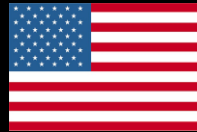
Burundi	Comoros	DRC
Djibouti	Ethiopia	Eritrea
Kenya	Madagascar	Mauritius
Rwanda	Seychelles	Somalia
Sudan	Tanzania	Uganda
	Yemen	

Development



USAID is the primary U.S. developmental agency. USAID supports *long-term and equitable economic growth* to include agriculture, trade, global health, democracy, conflict prevention and humanitarian assistance.

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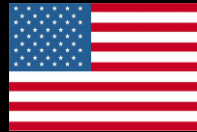


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Mission Definition of Development

- **Security and stability** as preconditions for sustainable development
- Strong **rule-of-law** as foundation/complement for strong executive and legislative pillars
- Development initiatives organized under **functional lines** with USAID in the lead and other agencies' involvement
- Kenyan demography primarily young and rural, demanding **people-to-people** engagement integrating small projects with broader community outreach

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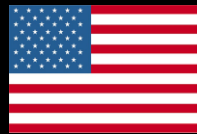
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3D Approach and Goals



- Whole of Government Approach
 - Goal: To focus coordinated Mission efforts to leverage USG resources, focus on community outreach, and use an indirect approach to facilitate and support socio-economic growth and good governance to reduce extremism.
 - To unite agency strategies and promote Presidential initiatives: National Export Initiative, Global Health Initiative, and Feed the Future
- Spatial Mapping and Country Coherence
 - Goal: To identify areas for joint operation prior to a project's undertaking and to prevent duplication efforts

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3D Approach and Goals



DCM, Kenya-US Liaison Office (KUSLO), CJTF-HOA and Kenyan soldiers at the Kenyan Army Corps of Engineers graduation, April, 2011

- Partnership Opportunities
 - Goal: To identify opportunities for bilateral/multilateral engagement in projects as sources of funding/community legitimacy
- Mil-to-Mil Buy-In
 - Goal: To work through the host nation's military channels when projects are led by DOD elements in order to have host nation visibility and force protection, particularly in areas critical for crime/terrorist threat

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3D Approach and Goals



Kenyan soldier with children at a rebuilt school in Coast Province.

- Minimalist US military footprint
 - Goal: Gain local ownership and buy-in of projects
- 1207 civil-military affairs training
 - Goal: To enable Kenyan MOD to have a core competency within the KMOD Engineering Corps; to provide bi- and multilateral partnership opportunities
- Phase-in/Phase-out
 - Goal: To avoid overreach by reviewing existing projects when engaging with new areas



3D Oversight: Executive Steering Group

- Executive Steering Group (ESG) created to review project proposals
- Members include:
 - POL-MIL and CT Officers
 - Econ: Officer responsible for other global initiatives
 - Defense: KUSLO/DAO
 - CJTF-HOA: Country Coordination Element or CLO
 - USAID Program officer
 - Public Affairs officer
 - Military Information Support Team (MIST) rep
- Responsibilities of the ESG are:
 - Managing the 3D agenda
 - Identifying new players and briefing on 3D concepts
 - Setting meeting schedules
 - Information dissemination
 - Reviewing project proposals



DCM and Kenyan officer during a Kenyan CMO graduation, April, 2011.



3D Project Proposal Criteria

- Proposal criteria include:
 - Degree of **country ownership**/opportunities for partnership
 - Assurance of **non-duplication** of existing Mission activities
 - Focus on priority areas: **health, food security, education, water management**
 - Balance of risks-costs-awards by GOK involvement in **force protection**
 - Demonstrates **sustainability** and ability to mobilize host nation and external resources
 - Clear enunciation of **short and medium term goals**
 - **Clear turn-over strategy** to local population
 - Defined **assessment or monitoring provisions**
 - Ability to use Mission **expertise and field capacity**
 - Concurrence by **RSO**

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The “missing” D: Defense

- Mil-to-Mil Health:
 - (GHI/PEPFAR):\$2 M HIV/AIDS Training/Tech assistance/Execution 2005-Present
 - Influenza Surveillance
 - Health Research
 - Foundations for Country Stability

Sustainability

Training <u>Capability</u>	Supporting <u>Capacity</u>	Building <u>Ownership</u>
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Walter Reed Project, Kenyan Army soldiers, 4th Kenya Rifles Unit, Linet Care Clinic in Linet, May 2010.

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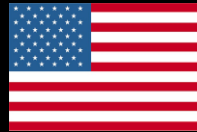
The “missing” D: Defense

- Mil-to-Mil Training
- International Military Education and Training (IMET): \$1.2 M in 2010; forecasted \$1.6 mil in 2011
 - Civil Affairs Training, US Army Corps of Engineers
 - Special Boat Training, Manda Bay
 - Community Watch on the Water (CWOW)



Kenyan Army of Engineers soldiers, Kenyan Navy sailors, and CJTF-HOA repair Kauthara Primary School in Hindi, Jan 2011.

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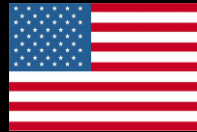


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Success: Kenya Ranger Strike Force

- Initiative began in 2006 with request from KMOD; creation of KRSF highlighted extensively in KMOD White Paper on Military Cooperation for 2011-2016
- Total investment: \$40M. Leveraged IMET courses for Ranger and Ranger Instructor courses, Section 1206 funding to secure training and equipment, multiple Joint Combined Exchange and Training (JCET) events, East African Regional Security Initiative (EARSi now PRACT) to fund training and equipment
- Success: First class taught by all Kenya Army Ranger Instructors graduated on 18 March 2011
- Kenya forms Special Operations Regiment comprised of 30th Special Operations Battalion and 40th Kenya Ranger Strike Force Battalion

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Ranger Strike Force Demo



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Military “nesting”: Global Health Initiative (GHI)

Global Health Initiative:

➤ "Collaborating for Impact"

➤ CA teams provide a boots-on-the-ground coordination element between the GoK and other partner organizations by identifying organizations able to reach out to communities, including Community Based Organizations.

➤ "Building on and expanding existing country owned platforms"

➤ CA identifies and corrects infrastructure deficiencies with existing health infrastructure while building health care infrastructure capacity.

➤ MEDCAP: Execution and capacity building by training health workers

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Military “nesting”: Feed the Future

Feed the Future:

- Infrastructure and VETCAPS
 - CA works with District veterinary offices to improve infrastructure related to the care of cows and goats. VETCAPs help to ensure a sustainable food supply for Kenya. Execution and capacity building with training veterinary services.

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Military “nesting”: Feed the Future and the Global Health Initiative

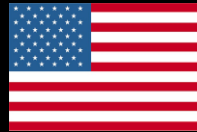
- Small cadre of USACE trained Kenya Army Civil Affairs officers and NCOs; potential instructors identified
- Seek continued funding to use successful KRSF model (train the trainer); KMOD conduct CA training
- Expand use of Kenya CA professionals and Kenya Army Engineers as needed to support the initiatives
- Integrating ongoing initiatives such as DHAPP
- Expand on successes and long term relationships established by USAMRU-K



3D and “Soft” Diplomacy

- “Soft” diplomacy leads to community good will toward USG efforts
 - Example: Public Health Diplomacy
 - CDC program tracks the health status of 55,000 people in two sites (rural: 25,000 and urban Kibera: 30,000) ; provides free, high-quality care to a group that previously lacked access
 - CDC follows 220,000 in a health and demographic surveillance site
 - Measure introduction and impact of new life-saving vaccines: pneumococcal, rotavirus, influenza, malaria and TB and other critical interventions: ARV’s, male circumcision

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3D in Practice—Health Security

- Through the Global Disease Detection program, CDC provided support over the past 5 years to the GOK for over 100 outbreaks of infectious diseases including:
 - Viral hemorrhagic fevers, anthrax, cholera, measles, & polio.
- Provides early warning to the US of potential health threats and risks to the US population through:
 - Active surveillance of urban, rural, and refugee populations
 - Monitoring of media feeds and other sources to identify threats
 - Contact with the GDD operations center to make connections with state and other regional outbreaks
- CDC is helping build capacity of the Health Ministry to respond without CDC intervention, leading to longer term sustainability of USG investments

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3D in Practice: Kenya Coast Province



U.S. Embassy to Kenya representatives join members of the Muungano Women's group in a native dance during the dedication ceremony of a vocational training center in Matadoni, Kenya, January 17, 2011. (CJTF-HOA photo)



3D: Diplomacy

- “To lead in this new century, we must often lead in new ways.” (Secretary Clinton)
- To advance American interests and values and to lead other nations in solving shared problems in the 21st century, we must rely on our diplomats and civilian experts as the first face of American power.
- The bedrock of the 3D strategy in Coast Province focused on community outreach and development through projects conducted with GOK, private companies, and NGOs.
- USG representatives made courtesy calls on local officials (district commissioners), visited community improvement projects, and attended a school dedication ceremony.



3D: Development

- Matondoni Village, Lamu
 - Ambassador Self-Help Fund money sponsors the Muungano Women's Group, a female-run garment business
 - Results: Money for community programs, e.g. marriage and HIV-AIDs counseling, education fund, opening of an Early Child Day Care Center
- Bilateral partners: Kenya Red Cross Society
 - Greenhouse projects, school renovations, rainwater catchments; first aid – first cooperative project begun in 2003
 - Results: Partnership allows for multiple funding avenues and expertise



The Muungano Women's Group, a USG-sponsored vocational training center in Matadoni, Kenya, January 17, 2011. (CJTF-HOA photo)

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3D: Defense

- Community Watch on the Water (CWOW):
“To provide effective, rapid and accessible emergency response to achieve a safe and secure environment for the community.”
- Run by MIST
- Goal: To build capacity of Kenyan maritime security services and related maritime authorities through a maritime community-policing concept



LT Choi, MCAT 205 OIC, distributes CWOW posters and cards to the local fishermen.

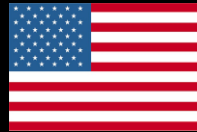
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3D: Defense

- CJTF-HOA: Building schools
 - Gadeni Primary School
 - Lake Kenyatta Secondary School
 - Mpeketoni Secondary School
 - Lamu Girls' Secondary School
 - Mokowe Primary School
 - Faza Secondary School
 - Government: USAID / Gov of Netherlands renovate school buildings
 - NGO: Kenyan Red Cross funds greenhouse project for the school
 - Private: Safaricom donates wind-generated computer lab; OPEC funds science laboratory



The Future of 3D

- Continue to enhance Executive Steering Group (ESG) and monthly 3D meetings by **involving new participants** as required
- **Exploit innovating linkages** between the 3D partners for new mega-initiatives like the Global Health Initiative and Feed the Future
- **Strengthen KMOD capacity** that will ensure continued access and influence in Kenya

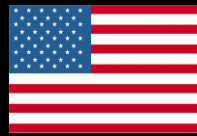
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Questions?

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